

UCLA Faculty Association

News and opinion from Dan Mitchell since 2009

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Wednesday, February 12, 2025

Updated Subway Work



Westwood/UCLA Station Construction

Summary

Metro contractors will continue construction activities for the future Westwood/UCLA Station within UCLA Lot 36. Activities may require temporary lane closures to access the Wilshire BI deck panels. Work includes excavation, hauling, bracing, lagging, station ventilation installation, and utility support. The SOE removal and concrete work will continue for a year.

Concrete activities have started, and to reduce impacts to stakeholders, Metro contractors will implement temporary traffic closures. The restrictions impact westbound Wilshire BI traffic lanes between Westwood BI, and Veteran Av, the west leg crosswalk on Wilshire BI and Gayley Av, and southbound right turn pockets would be restricted at Gayley Av/Wilshire BI (dual right turns impacted), and Westwood BI/Wilshire BI.

Piling for one of the two smaller entrances for the UCLA Station is anticipated in March 2025 with construction work beginning on the northeast entrance (former Chase Bldg structure location). Work will occur at night from 9pm to 6am, and on continuous weekends, Friday to Monday. A southbound directional closure on Westwood BI will occur between Lindbrook Dr and Wilshire BI. The parking lot in this area will be maintained with a flagger. Vehicles coming southbound on Westwood BI will be detoured to Gayley Av or Glendon Av. No left turns allowed off of Westwood BI and Wilshire BI for eastbound traffic. There are three lanes of westbound Wilshire BI traffic from Westwood BI to Veteran Av. There will be no right turns available from Lindbrook Dr onto Westwood BI to proceed southbound. The west leg crosswalk will be closed at Wilshire BI and Westwood BI, but three others will remain accessible.

Date: Ongoing through Fall 2025

Work Hours: Weekdays and Weekends

5 am to 4:00 pm and 7:30 pm to 5 am

Hauling: 6:30 am to 5 pm

Support of Excavation, Soil Nail Wall, Struts work, and Lowering of Structural steel

Dates: Ongoing through March 30, 2025

Work Hours:

Week: 9 am to 3:30 pm and 7 pm to 6 am

The Council of UC Faculty Associations

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- [Common Calendar Action Committee: Summary Report On Survey Comments](#)
- [Common Calendar Survey Results](#)
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Other Faculty Organizations

- [American Association of University Professors](#)

Weekends: 7 am to 4:30 pm and 7 am to 4:30 am, and continuous weekends Friday to Monday.

Temporary Traffic Control: Intermittent closures

Phase 1- Weeknights, 7 pm to 6 am and continuous weekends, Friday to Monday from 7 pm to 6 am

The Westwood southbound lane and right turn pocket restricted between Lindbrook Dr and Wilshire Bl.

Two westbound Wilshire Bl lanes will be restricted between Glendon Av and Gayley Av

The west leg crosswalk on Wilshire Bl and Westwood Bl will be restricted.

One northbound lane on Gayley Av will be restricted from Wilshire Bl to Lindbrook Av.

The north leg crosswalk at Wilshire Bl and Gayley Av will be restricted.

The eastbound left turn pockets between at the intersection of Gayley Av and Wilshire Bl will be restricted.

Phase 2 - Weekdays, 7 pm to 6 am, Sunday, 7 am to 4:30 pm, and Friday to Monday continuously from 7 pm to 6 am

The Westwood southbound left turn pocket and one lane will be restricted between Lindbrook Dr and Wilshire Bl.

Three westbound Wilshire Bl lanes will be restricted between Glendon Av and Veteran Av.

A southbound Westwood Bl right turn pocket will be restricted between Lindbrook Dr and Wilshire Bl.

A southbound Gayley Av right turn pocket will be restricted between Lindbrook Dr and Wilshire Bl.

Phase 3: Weekdays, 9 am to 3:30 pm

Three westbound Wilshire Bl lanes will be restricted from Glendon Av to Veteran Av

A southbound right turn pocket at Westwood Bl between Lindbrook Dr and Wilshire Bl will be restricted.

A southbound right turn pocket at Gayley Av between Lindbrook Dr and Wilshire Bl will be restricted.

Traffic Control: 9 pm to 6 am

Wilshire Bl will have intermittent lane reductions in both directions between Glendon Av and Veteran Av.

Left turns for Wilshire Bl may be closed at different times at Gayley Av, Westwood Bl, and Glendon Av.

Some intermittent crosswalk closures may be implemented. Three crosswalks will be open at each intersection at all times.

Gayley Av may have lane reductions between Lindbrook Dr and Ashton Av.

Westwood Bl may have lane reductions between Lindbrook Dr and Ashton Av.

Glendon Av may have lane reductions between Lindbrook Dr and Wilshire Bl.

Trucks will continue to use the driveways on Veteran Av and Wilshire Bl. Staging of trucks will occur inside the yard. The right turn pocket at Gayley Av and Wilshire Bl will be restricted, as well as the lane closest to the curb along Wilshire Bl between Gayley Av and Veteran Av. Hauling is expected between 9am and 3:30pm ongoing through November 2023.

Some intermittent sidewalk closures may be implemented in the work zones. The sidewalks on the north side and south side of Wilshire Bl will not be closed at the same time.

Noteworthy

- All work has received necessary permits and approvals.

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- Topics**
- [UC \(1930\)](#) [politics \(1808\)](#) [UC Regents \(1786\)](#) [health care \(1343\)](#) [State Budget \(1224\)](#) [governor \(1067\)](#) [UC budget crisis \(925\)](#) [UC-Berkeley \(861\)](#) [diversity \(674\)](#) [pension \(647\)](#) [pensions \(589\)](#) [tuition \(520\)](#) [admissions \(505\)](#) [athletics \(477\)](#) [CSU \(390\)](#) [transportation \(374\)](#) [UC-Davis \(366\)](#) [online education \(336\)](#) [ucrp \(295\)](#) [UCOP \(292\)](#) [uc retirement \(291\)](#) [audio \(288\)](#) [new hotel-conference center \(282\)](#) [traffic \(279\)](#) [UC enrollment \(276\)](#) [enrollment \(249\)](#) [UC-San Diego \(238\)](#) [community colleges \(231\)](#) [LAO \(214\)](#) [UC-Irvine \(179\)](#) [fund raising \(161\)](#) [UC-San Francisco \(148\)](#) [UC-Santa Cruz \(148\)](#) [UC-Santa Barbara \(147\)](#) [controller \(138\)](#) [faculty center \(137\)](#) [UC-Riverside \(132\)](#) [ballot propositions \(132\)](#) [CalPERS \(120\)](#) [faculty pay \(106\)](#) [UC-Merced \(105\)](#) [Master Plan \(102\)](#) [Yudof \(89\)](#) [UCRS retirement \(60\)](#) [Faculty Association at UCLA \(59\)](#) [parking \(59\)](#) [privatization \(59\)](#) [CalSTRS \(50\)](#) [UC Berkeley \(33\)](#) [copyright \(30\)](#) [campus climate survey \(28\)](#) [UCRS \(21\)](#) [Michigan Model \(18\)](#) [UC Merced \(17\)](#) [uc funding \(16\)](#) [State Contribution \(14\)](#) [UCOF \(14\)](#) [Regents \(13\)](#) [faculty recruitment \(12\)](#) [UC pay \(7\)](#) [graduate education \(6\)](#) [UC San Diego \(5\)](#) [UCpolitics \(3\)](#) [teaching evaluation \(3\)](#) [UC Irvine \(2\)](#) [UC Santa Cruz \(2\)](#)
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- Access for pedestrians will be maintained outside of construction zones.
- Access for the Fire Department and emergency responders will be maintained.
- Parking restrictions will be implemented in the immediate area of the work zone.
- Construction is dynamic and schedules are subject to change.

24/7 Hotline: 213-922-6934

Source: <https://mcknbnr0fgxh5k0f2vx078zts2980.pub.sfmtc-content.com/drqdiakqdf1/brutx2mr0qe>.

Posted by California Policy Issues at [3:30 AM](#) No comments:    

Labels: [traffic](#), [UCLA](#)

Something Is Rescheduled to Happen - Part 2

Remember that meeting of the systemwide Senate that was supposed to happen last month but due to a technical problem didn't?

If you are a Senate member, you can sign up for a Zoom of it on Thursday. Below is the agenda:*

Assembly of the Academic Senate

Notice of Special Meeting

Thursday, February 13, 2025

2:00 pm – 5:00 pm

AGENDA

I. Roll Call of Members

II. UC Information Security Investment Plans in Relation to Faculty Research, Teaching, and Academic Personnel Matters (2:10 - 2:55)

- ☐ Van Williams, Vice President and Chief Information Officer, Information Technology Services
- ☐ Monte Ratzlaff, Interim Chief Information Security Officer

III. Faculty Compensation and Cost-of-Living Adjustments (3:00 - 4:00)

- ☐ Katherine S. Newman, Provost and Executive Vice President
- ☐ Amy K. Lee, Deputy Provost, Systemwide Academic Personnel
- ☐ Douglas Haynes, Interim Vice Provost, Faculty Affairs and Academic Programs

IV. UC Health Plan Costs (4:00 - 4:45)

- ☐ Jay Henderson, Associate Vice President for Total Rewards, Systemwide Human Resources
- ☐ Maynard Jenkins, Senior Executive Director, Benefits Programs and Strategy, Systemwide Human Resources

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*Go to https://senate.universityofcalifornia.edu/_files/assembly/assembly-special-meeting-agenda-2-13-25.pdf.

Posted by California Policy Issues at [3:20 AM](#) No comments:    

Labels: [health care](#), [UC](#)

Tuesday, February 11, 2025



Is this really the hill UC wants to die on?

Coming Not-So-Soon to an NIH Grant Near You

TPM - Part 2 (Senate didn't know)

More Reasons to Avoid Wilshire If You Come to UCLA...

Messages

It may seem off in the horizon, but the future lie...

6 Sloan Fellows at UCLA

Lost Funding

Reminder: The \$80 Million Question

Not safe

Deadline

Unclear

TPM

Watch the Regents Meeting of Jan. 23, 2025

What might have been

Impending Strike News

The Letter

2 UCLA professors elected to the National Academy ...

Lawsuit against UC-SF

It would be nice...

For the record...

Don Shoup (1938 - 2025)

Maybe the First...

Protecting the House - Part 2

Our Annual Valentine

2 Items for Consideration by the Senate - Part 2

Something finally happened - but nothing was resol...

The 15% Cap - Part 5

Nimoy

Watch the Afternoon Meeting of the Regents: Jan. 2...

Chancellor Suspends 2 Student Groups for Misconduct...

Stop - for now

3% Plus

Updated Subway Work

Something Is Rescheduled to Happen - Part 2

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Follow the (federal) Money

Freezing-Unfreezing - Part 3

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Demolition - Part 3

Slasher

Demolition - Part 2

UCLA Anderson Forecast on Cost of Fires

The 15% Cap - Part 4

UC statement on Judge's temporary restraining order halting devastating cuts to NIH research grants

UC Office of the President, February 10, 2025

We are grateful for the judge's order and the bipartisan chorus of policymakers for supporting efforts to continue this vital research that saves lives and improves health care for countless Americans. The University of California is committed to working with the new administration to ensure taxpayer dollars are well spent on innovations and lifesaving research.

Source: <https://www.universityofcalifornia.edu/press-room/ucop-statement-judges-temporary-restraining-order-halting-devastating-cuts-nih-research>.

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UC supports legal action against misguided plan to cut vital NIH research funds

UC Office of the President, February 10, 2025

In an effort to block deep cuts to institutions that perform lifesaving biomedical research on behalf of all Americans, the University of California today (February 10) submitted a declaration in support of the California Attorney General's suit against the federal government in response to new guidance issued by the National Institutes of Health (NIH).

The new NIH guidance purports to lower the facilities and administration (F&A) cost rate for all NIH-funded grants to 15 percent, effective today. The NIH is the largest funder of UC research, funding that totaled \$2.6 billion in the last academic year. As proposed, this will gut UC funding by hundreds of millions of dollars annually.

"As the world's leading public research institution, we depend on NIH funds to perform our vital mission. A cut this size is nothing short of catastrophic for countless Americans who depend on UC's scientific advances to save lives and improve healthcare," said UC President Michael V. Drake, M.D. "This is not only an attack on science, but on America's health writ large. We must stand up against this harmful, misguided action."

For decades, the NIH has provided essential funding that has empowered America's world-leading research institutions to discover cures and create 21st century jobs. NIH research funding supports the United States' scientific competitiveness worldwide and enables the U.S. to be a global innovation leader. Federal funds are UC's single most important source of support for research, accounting for more than half of UC's total research awards.

This time-honored federal government and University partnership has led to some of the most powerful and impactful research discoveries in human history such as life-saving treatments for cancer, diabetes, heart attacks, and strokes, and new technologies and industries that translate into hundreds of thousands of well-paying jobs. Biomedical advancements at UC include the first radiation treatment for cancer, research contributing to the first flu vaccine, the discovery of the role of LDL and HDL cholesterol in heart disease, the invention of modern gene editing, and much, much more.

At the stroke of a pen, all of this is at risk.

"Make no mistake, if allowed, these cuts will threaten American lives, disrupt time-sensitive life-saving research, and cripple our innovative knowledge-based economy," said Theresa Maldonado, UC Vice President for Research and Innovation. "This imprudent action will result in immediate broad reductions of personnel and services, including impacts on education, training, delivery of care to patients, basic research, and clinical trials. If, even for a short time, this drastic cut in the F&A rate is implemented, it will be disruptive for a prolonged period, permanently damaging time-sensitive work in both basic and clinical research."

UC has more than 200,000 employees, making it California's third-largest employer in the fifth-largest economy in the world. Its workforce purchases goods and contributes to local economies across the state, and annually UC generates more than \$80 billion in economic



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- 2024 (832)
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- 2013 (776)
- 2012 (839)
- 2011 (738)
- 2010 (431)
- 2009 (12)

Contributors

- California Policy Issues
- Toby Higbie
- UCLA Faculty Association

activity statewide. The University's 21 health professional sciences schools, five NCI-designated cancer centers, and six academic health centers are widely recognized as among the best in the nation, and they are international leaders in the education of health professionals, in research that develops new cures and treatments, and in public service that provides healthcare for all Californians regardless of ability to pay.

In addition to providing a declaration as part of the state's suit, UC is coordinating with other organizations pursuing immediate legal challenges to NIH's action. We understand more than 20 state attorneys general intend to seek a temporary restraining order this week. We expect to provide declarations to support other litigation that may be filed by associations and groups working to block this calamitous about-face by the NIH.

Source: <https://www.universityofcalifornia.edu/press-room/uc-supports-legal-action-against-misguided-plan-cut-vital-nih-research-funds>.

Posted by California Policy Issues at [6:00 AM](#) No comments:    

Labels: [politics](#), [UC budget crisis](#), [UCOP](#)

Follow the (federal) Money



Top 20 Universities Receiving NIH Grants (2023)

-
- Johns Hopkins University \$842,956,584
 - University of California, San Francisco \$789,196,651
 - University of Pennsylvania \$703,217,343
 - Duke University \$701,940,461
 - University of Michigan \$698,264,076
 - University of Pittsburgh \$658,312,303

- Washington University, St. Louis \$633,343,121
- Columbia University Health Sciences \$633,309,114
- Stanford University \$628,835,527
- Yale University \$622,499,969
- University of California, Los Angeles \$580,267,623
- University of California, San Diego \$572,451,525
- University of North Carolina, Chapel Hill \$559,512,811
- University of Washington, Seattle \$558,170,733
- Vanderbilt University \$546,405,280
- Mount Sinai Icahn School of Medicine \$501,120,829
- Emory University \$485,429,870
- University of Wisconsin, Madison \$446,888,313
- New York University \$424,963,095
- Northwestern University \$413,561,989

Source: Forbes <https://www.forbes.com/sites/michaelnietzel/2024/02/10/top-20-universities-for-nih-funding-johns-hopkins-ranks-first-again/>.

Note: The table above shows only grants from NIH. In UCLA's case, the total contracts and grants revenue was \$1.3 billion, much of which comes from the federal government of which NIH is a part. UCLA's total budget was \$11.7 billion. Note also that money flows into UCLA from other federal programs such as Medicare, Medi-Cal (Medicaid), student loans, etc.

Source: UCLA Annual Report 2023 at <https://ucla.app.box.com/v/acct-pdf-AFR-22-23>.

From the NY Times: ...*The opening weeks of President Trump's second term have cast America's campuses into turmoil, with upheaval that threatens to erode the financial foundation of higher education in the United States. As the administration orders the end of diversity programs and imposes cuts to foreign aid, university presidents and their lawyers fear that millions of dollars in federal funding could ultimately vanish. Some research projects, including many connected to the U.S. Agency for International Development, have been suspended, and program directors have made plans for layoffs.*

But universities have largely been quiet. Professors and administrators alike seem wary of provoking a president who has glorified retribution and has already started to tighten the funding spigot. Staying out of the spotlight, some reason, is prudent. Those who have spoken have often relied on carefully calibrated letters and statements, noting that they are watching but hardly offering any overt opposition. In some instances, researchers and campus leaders have been pressured into silence by a government that has demanded they not speak to reporters as money remains bottled up...

Full story at <https://www.nytimes.com/2025/02/04/us/trump-executive-orders-universities.html>.

Posted by California Policy Issues at 3:30 AM

No comments:

Labels: Columbia, Duke, Johns Hopkins, Stanford, U of Michigan, U of Pennsylvania, U of Pittsburgh, UC-San Diego, UC-San Francisco, UCLA, Washington U, Yale

Freezing-Unfreezing - Part 3



From the NY Times: *A federal judge on Monday said the White House has defied his order to release billions of dollars in federal grants, marking the first time a judge has expressly declared that the Trump White House was disobeying a judicial mandate.*

The ruling by Judge John J. McConnell Jr. in Rhode Island federal court ordered Trump administration officials to comply with what he called "the plain text" of an edict he issued on Jan. 29. That

order, he wrote, was "clear and unambiguous, and there are no impediments to the Defendants' compliance with" it.

Judge McConnell's ruling marked a step toward what could quickly evolve into a high-stakes showdown between the executive and judicial branches, a day after a social media post by Vice President JD Vance claimed that "judges aren't allowed to control the executive's legitimate power," elevating the chance that the White House could provoke a constitutional crisis...

Full story at <https://www.nytimes.com/2025/02/10/us/trump-unfreezing-federal-grants-judge-ruling.html>.

Posted by California Policy Issues at 3:15 AM

No comments:

Labels: politics

The 15% Cap - Part 3

From an email received late yesterday afternoon:

To: Faculty, Graduate Students, Postdoctoral Scholars and Staff

Dear Colleagues:

As you are aware, this past Friday afternoon, the National Institutes of Health (NIH) published a new notice announcing a 15% Facilities and Administrative (F&A) rate cap for all NIH grants (NOT-OD-25-068), effective immediately:

<https://grants.nih.gov/grants/guide/notice-files/NOT-OD-25-068.html>

This policy would have a significant impact on the university infrastructure supporting research at UCLA and across the country. It is likely that the notice will be challenged in court, and the University of California Office of the President (UCOP) and UCLA will follow developments closely. UC Systemwide Provost and Executive Vice President for Academic Affairs Katherine Newman sent out a message today describing the importance of F&A in supporting university research and also listed the number of actions that are being undertaken by UCOP and other organizations. Major associations that represent the university community have issued strong statements opposing the implementation of the cap: the Association of American Medical Colleges, Association of American Universities, Association of Public and Land-grant Universities, American Council on Education and Research!America.

For further guidance on proposal/award actions due at NIH, please contact your representative in the Office of Research Administration at awards@research.ucla.edu for assistance.

We greatly appreciate your patience and understanding as we work to analyze federal notifications and navigate this period of uncertainty. Your research and creative activities are critically important to the university, and we will continue to advocate on behalf of our program.

I encourage you to visit the two web pages we have set up to share research-related updates: 2025 Administration Transition and Recent News Articles. Additionally, UCOP has developed a web page with additional information related to federal communications. You can also reach out to my office if you have any questions.

<https://ora.research.ucla.edu/2025-administration-transition/>

<https://www3.research.ucla.edu/articles/news>

<https://www.universityofcalifornia.edu/federal-updates>

Sincerely,

Roger M. Wakimoto

Vice Chancellor for Research & Creative Activities

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UPDATE: From CBS News: *A federal judge on Monday temporarily blocked the National Institutes of Health from implementing steep cuts to how medical research grants are funded, after 22 states sued to stop the change. The ruling by District Judge Angel Kelley, who was nominated by President Biden in 2021, halts the policy pending further court arguments from states and the Trump administration. A hearing is scheduled for Friday, Feb. 21...*

The pause is limited to research institutions in the states that joined the lawsuit. Those include California, New York and North Carolina, which together with Massachusetts rank among the top five recipients of NIH grant funding by state...

Full story at <https://www.cbsnews.com/news/nih-federal-cuts-medical-research-funding/>.

UPDATE: UC has filed a separate lawsuit concerning the NIH cuts with other universities.

Source: <https://x.com/sfmcguire79/status/1889138558092362061>.



Posted by California Policy Issues at 3:10 AM No comments:     

Labels: [health care](#), [politics](#), [UC](#)

Monday, February 10, 2025

The 15% Cap - Part 2

From an email received earlier today:

To: Faculty, Graduate Students, Postdoctoral Scholars and Staff

Dear Colleagues:

Most faculty are aware at this point that the federal government issued new guidelines for indirect cost recovery (also known as "Facilities and Administration" costs, or F&A) for all grants, present and future, awarded by the National Institutes of Health. I write to keep you apprised of the University's efforts to understand the impact of this directive and take any necessary steps to contest it. This is a serious matter for all of our campuses, especially the principal investigators whose research depends on the maintenance of facilities and the availability of services to keep their work running smoothly.



For those who are not part of the sponsored research world, it may be useful to know that Facilities and Administration is a foundational element of funded research. Among other things, it covers the costs of research buildings, information technology, utilities, procurement of supplies, and payroll processing. It covers the cost of personnel who assure the safety of adults and children enrolling in clinical trials for cancer and chronic disease, the ethics teams that assure those trials are done safely, the data and privacy teams that protect our personal data, and the equipment that fuels the labs where discovery is occurring. The reductions will disrupt a critical relationship to the pharmaceutical and device industry partners who rely on our independent research and clinical trials to establish the efficacy of emerging treatments.

The F&A rate is negotiated with and justified by the NIH by each campus every three to four years. The rate employed in grant submissions and awards has undergone detailed scrutiny and is carefully audited to be sure expenditures align with grant commitments. These costs are carefully developed with both NIH and Congressional oversight. Abrupt changes to this funding will leave gaping holes in the budgets that support the facilities and staff where our research occurs.

This has been a standard practice for decades; all universities that receive sponsored research funding undergo this rigorous procedure and the result is a partnership between the federal government and higher education to develop and sustain the most advanced research in the world. Indeed, the results represent achievements all Americans can take pride in. From Nobel prize-winning work in biology, physics, and chemistry to life-sustaining work in public health, medicine, and social science, the University of California has achieved its preeminent status as the most respected and accomplished public research university bar none. This research leads to treatments and cures for real diseases for real people, such as cancer, diabetes, heart attacks, and strokes, among others. All of this is at risk as a consequence of the abrogation of commitments to support that work in the form of this reduction.

We would like to share with you what we can, to reassure you of our collective (campus-based and system-based) efforts over the weekend. That includes the following:

- We are working in collaboration with the professional organizations we belong to, especially the AAU and APLU, to articulate a united voice nation-wide about the impact of the F&A reduction on the entire R-1 university world.
- UC Federal Government Relations (FGR) has been consulting with the California congressional delegation, Democrats and Republicans alike, to ensure they understand how serious this is for UC and for California.
- We have provided a declaration to the California Attorney General's office in support of a lawsuit brought by a number of state Attorneys General requesting that a temporary injunction

be issued by the federal court in Massachusetts preventing the order from being implemented while its legality is considered by the courts. Attorneys General from 21 other states have joined this effort.

- We have begun a coordinated effort to remind the public and policy makers about the critical impact of research on public well-being. Every campus can point to important advances in medicine, agriculture, data science, and a myriad of other fields that have led to technologies, medications, and other discoveries that have enhanced the health, longevity, and job creation that Californians depend on. While IDC itself is something of a technical and budgetary matter, the work it supports matters to all of us and is most easily appreciated by direct reference to research achievements.

- Principal Investigators preparing new federal proposals should consult with their campus Office of Project and Grants for guidance on these matters.

The President, Chancellors, UCOP senior staff, EVCs, VCRs, and many others met throughout the weekend and will continue to do so as we work to sustain the research enterprise. Your support and engagement in this effort is crucial. We thank you for your attention and your own efforts to educate the students and members of the community about these vital needs.

Sincerely,

Katherine S. Newman

UC System Provost and Executive Vice President for Academic Affairs

UC Berkeley Chancellor's Distinguished Professor of Sociology and Public Policy

Posted by California Policy Issues at [11:54 AM](#) No comments:     

Labels: [health care](#), [UC](#)

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